



Spatial patterns on tourism establishments in five CIP's in Mexico, 2010–2022

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Abstract

Studies on the spatial patterns of economic activity contribute to economic performance management, planning, and promotion. Investors, policymakers, and social organizations have access to valuable information on the concentration and location of activity. Spatial patterns of tourism have been studied to better organize tourist flows, optimize existing infrastructure, plan new facilities, and promote new destinations. In the late 1960s, the Central Mexican government started projects aimed at constructing large tourism facilities primarily for foreign visitors. These were called centros integralmente planeados or “fully planned centers” (CIP's) and were headed by Fondo Nacional de Fomento al Turismo (National Tourism Promotion Fund) FONATUR. The objective of this study is to explore the spatial distribution patterns of tourism establishments in five municipalities where CIP's are located. The study uses exploratory spatial data analysis (ESDA) tools, such as average nearest neighbor index, standard deviation ellipse, spatial kernel density, global and local indicator of spatial autocorrelation, applied to geographic information system (GIS) data representing tourism establishments. The results show changes in establishment distribution and orientation, as well as spatial concentration in all cases and years. All CIP's experienced a significant reduction in establishments, particularly small and medium-sized businesses. This paper is one of the first to analyze simultaneously the spatial distribution and concentration of tourism establishments in five municipalities where CIP's are located.

Keywords Spatial patterns · Fully planned centers · Tourism establishments · Exploratory spatial data analysis

1 Introduction

Between 1993 and 2021, the share of tourism in México's Gross Domestic Product (GDP) has been around 8.2%. In 2019, the year before the COVID-19 pandemic, this share reached 8.5%. Almost 2.3 million people were employed in the sector, which is around 5.8% of the total employment in México (INEGI 2018). In 2022, 65.9 million travelers entered México, 58% of whom were international tourists (BANXICO, 2022).

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In January 2023, the balance of the international travel account of the balance of payments was positive and reached almost 2.1 billion dollars, even during the pandemic (BANXICO, 2022). Tourism has contributed to reducing the external constraint of the balance of payments, which has been a typical problem for growth in economies like México (Cruz Gallegos et al. 2010; Pick et al. 2005).

The Mexican central government has actively promoted the tourism sector. In the mid-seventies, the Mexican government launched the Cancún tourism complex as the first of the Integralmente Planeado (Fully Planned Centers), CIPs. Nowadays, Cancún CIP is the best-known Mexican tourist destination in the world (FONATUR, 2020a).

According to Inda and Gómez (2015), CIP's own 40% of coastal hotels in México, attracting 20% of international tourists, generating 44 cents per dollar in tourism, owning 18% of 5-star hotels, and 54% of foreign exchange spent by visitors. They generated 172 thousand jobs in 2012. On January 2018, SECTUR registered 2.9 million rooms available for lodging. They are unevenly distributed among Mexican states, mainly in Cancún, Quintana Roo, and Los Cabos, Baja California states. These two destinations have CIP's and concentrate about 47.3% and 21.4% of rooms available on one hand, and 37.3% and 19.4% of tourist arrivals on the other (SECTUR, 2023). From the five original projects, these two have been tremendously successful in the way originally planned (Inda and Gómez 2015), while the others have had heterogeneous results.

The role of planning has been recognized in regional sciences and tourism management due to the explicit spatiality of tourism resources. The spatial distribution of resource attractions and tourism establishments is a central topic in planning and management, both for government and for private sector. There is an increasing amount of studies that explore the spatial distribution of tourism activities and their links to social and economic growth (Wang et al. 2022), conflict management between stakeholders and planning authorities aimed at tourism development and conservation (Almeida et al. 2017; Derek et al. 2019). Geolocated information resources provided by social media could help with a better understanding of spatial tourist patterns and in planning building infrastructure (Kang et al. 2018) and protecting natural areas (Arkema et al. 2021).

Knowing the spatial distribution of tourism establishments in the five CIP's could provide valuable information to managers, policymakers, and stakeholders to understand the different performances among them and foster specific areas in the CIP's by promoting new business opportunities. Furthermore, it is recognized that spatial analysis could improve social and economic life by: (i) mitigating negative externalities, (ii) providing a coordinating mechanism among social actors, (iii) providing ways to share information and facilitate communication, (iv) promoting collective decisions, and (v) providing a common language to discuss and resolve problems (Chettiparamb and Thomas 2012: 216). This is particularly important in the context of conflict management related to the resistance and discomfort of tourism in recent years (Ghermandi et al. 2020), or to determine where and what kind of infrastructure should be brought to maximize financial returns (Kang et al. 2018).

The available studies on CIP's primarily focus on either social and environmental issues or performance. However, most of these studies only concentrate on one aspect, and rarely compare the two. In terms of environmental and social issues, there have been studies conducted on specific CIP's such as Cancún (Torres and Momsen 2008), Los Cabos (Montaño et al. 2017), and Huatulco (Monterrubio et al. 2012; Ontiveros et al. 2011). Additionally, there have been some comparative studies conducted (Monterrubio et al. 2018). Neverthe-

less, no research has been discovered that examines and contrasts the spatial distribution of tourism businesses in CIP's in a specific manner.

The objective of this article is to explore the spatial distribution patterns of tourism establishments in five CIP's that report data in the Sistema Nacional de Información Estadística del Sector Turismo (National System of Statistical Information of the Tourism Sector of Mexico), DATATUR, DATATUR (2023): Los Cabos, Loreto, Ixtapa-Zihuatanejo, Cancún, and Bahías de Huatulco. By doing so, it is expected to obtain information on the concentration and orientation patterns of the tourism establishments, which could be used to evaluate tourism activities for planners, managers, local associations, and entrepreneurs. This information could be useful in determining where other potential activities could be located and in evaluating the performance of the existing ones.

The remainder of the document is structured as follows. In Sect. 1 an introduction to the topic is provided. In Sect. 2, we present more details about the CIP's. In Sect. 3, we carry out a literature review on tourism spatial pattern analysis. In Sect. 4, the methods used, and the data sources are explained. Section 5 presents the results and discussion on the spatial patterns found, and finally Sect. 6 some final reflections.

2 Fully planned centers in México

The distribution of tourism activities in México is influenced by two main factors. The first one is the uneven distribution of natural, cultural, and other points of tourist interest. The second is government planning, or the absence of it, as has been shown by studies such as Pick et al. (2005) and Cruz et al. (2010). In the late 1960s, the Mexican Government actively promoted planned tourism development through the CIP's project, led by Fondo Nacional de Fomento al Turismo (National Fund for Tourism Promotion), (FONATUR). The aim was to achieve regional development and foreign exchange inflows. The size and scale of some CIP's have not only regional, but also national impact (Torres and Momsen 2008).

The central government led the CIP's project through feasibility studies, financial resources, and subsidies to private enterprises. The CIP's were designed as a mechanism to generate foreign exchange and promote regional development to alleviate pressures on the balance of payments. Therefore, the Bank of México and the Ministry of Finance played a leading role in the original development of this project, although it was formally headed by FONATUR (Inda and Gómez 2015). Originally, the Mexican authorities planned to construct five CIP's: Los Cabos, Loreto, Ixtapa-Zihuatanejo, Cancún, and Bahías de Huatulco. However, two more projects are currently ongoing: Bahía de Banderas and Playa Espíritu (FONATUR 2020a).

The results of the CIP's are unequal, with Cancún and Los Cabos being the most successful and concentrating more than half of the available rooms, while the rest of the CIP's have not had the same notable performance. Furthermore, the CIP's as a tourism promotion model has been seriously criticized due to the presence of environmental degradation, socioeconomic inequality, and a lack of economic diversification (Montaño et al. 2017).

Most available studies on the CIP's focus on social and environmental issues on the one hand, and performance on the other. Most of them concentrate on only one aspect and rarely compare two of them. Regarding environmental and social issues, there are studies on Can-

cún (Torres and Momsen 2008), Los Cabos (Montaño et al. 2017), Huatulco (Monterrubio et al. 2012; Ontiveros et al. 2011), and some comparative studies (Monterrubio et al. 2018).

Torres and Momsen (2008), based on an overview of public policies and interviews with key actors, analyzed the effects of the Cancún CIP on equity and regional development. They concluded that although the CIP's has been an important driver for economic growth, it has resulted in socioeconomic and environmental inequalities due to its orientation towards elite tourist destinations, resulting in local marginalization and environmental degradation in some areas. They suggest a more equitable and sustainable approach to local tourism development that takes into account the interests of local communities in making decisions on tourism management.

Montaño et al. (2017) evaluated the performance of the Los Cabos CIP from a sustainable point of view. For them, Los Cabos has undergone rapid tourist development in the last four decades, generating significant economic benefits for the region. However, a series of challenges and problems associated with tourist development have also been identified, including environmental degradation, socioeconomic inequality, and a lack of economic diversification.

Huatulco CIP has been studied by Monterrubio et al. (2012) and Mendoza et al. (2011). The studies show people perception who lived in Huatulco CIP through a representative survey. They perceive both positive and negative impacts of tourism in their community as job creation and improvement of local infrastructure and services, but increasing living cost and cultural identity loss. The authors highlights the importance of considering the perceptions and experiences of local residents in CIP planning and management. Monterrubio et al. (2018) compare socioeconomic impacts of three CIP's: Cancún, Ixtapa-Zihuatanejo, and Los Cabos. They underline economic dependence on foreign capital and a non diversified economic structure with a very little benefits to the local residents. The importance of more equitable and participatory tourism planning is highlighted in order to reduce economic dependence and improve the distribution of benefits in local communities.

Regarding the performance of CIP's, some studies have focused on Ixtapa-Zihuatanejo (Hernández-Lobato et al. 2006), Huatulco (Piñón-González et al., 2019), and the CIP's located in the state of Baja California Sur (Los Cabos and Loreto). Hernández et al. (2006) conducted a survey on the image, satisfaction, and loyalty of 140 foreign tourists in Ixtapa-Zihuatanejo CIP. The results indicate that the image of the CIP is positive, with high levels of tourist satisfaction with the tourism services offered and a high intention to return. From the perspective of planning and managing smart tourist destinations, Piñón-González et al. (2019) studied Huatulco CIP using interviews and direct observation. They identified different areas where technology and innovation could improve the tourist experience, such as information management, tourism promotion, mobility, sustainability, and security. Montaño et al. (2019) studied disparities in local development in Los Cabos and Loreto CIP's. Despite being planned and managed by SECTUR, the performance of these CIP's as tourist destinations and their effects on local development are different: while Los Cabos has experienced rapid tourism and economic growth, Loreto has grown slowly and has opted for a more sustainable approach.

This review highlights the extensive research conducted on the performance and multiple challenges faced by CIP's. While they have been found to have a positive impact on regional growth, this growth has been accompanied by issues of inequality and environmen-

tal degradation. However, no studies were found that specifically addressed and compare the spatial distribution of tourism establishments in CIP's.

3 Studing spatial distribution tourism activities

The study of spatial distribution of economic activity has been a topic of interest for several decades, with Tobler's first law of geography (Tobler 1970) being a key contributor to this field. There has been a lot of research focused on understanding the patterns and implications of spatial regularities in economic activity, and spatial statistics have been developed to measure and detect such regularities. This area of research has continued to evolve and expand, with ongoing efforts to better understand the causes and consequences of spatial patterns in economic activity.

Spatial statistics and formal evaluation of spatial patterns rely on the seminal work of Cliff and Ord, who propose techniques for measuring spatial autocorrelation from a geographic perspective. Their contributions were further developed by Getis and Ord, who consider different types of distances involved in geographical relations. In social and economic studies, Anselin's work has been fundamental in extending the notion of spatial autocorrelation to the social sciences field and proposing new methods for detection and treatment of spatial autocorrelation through spatial econometric models.

The analysis of spatial patterns is important not only in the field of regional science, but also in other fields. Spatial patterns in tourism activity have been widely studied in relation to planning, management, and economic promotion through new business opportunities. For example, Chettiparamb et al. (2012) examined the relationship between tourism and spatial planning to regulate it. They suggest that spatial planning could be an effective tool to tackle the challenges of regional tourism, leveraging opportunities and emphasizing community participation and cooperation in tourism planning.

Blasco et al. (2014) propose a new approach to delimit tourism regions beyond administrative boundaries based on the spatial distribution of attractions, particularly in mountain regions. They use hierarchical cluster analysis to group and classify attractions in nine regions in the Pyrenees Mountains, independent of administrative boundaries. Kang et al. (2018) study the spatial structure of tourist attractions in the capital of Korea using the Anchor Point Theory and constructing local indicators of spatial association, among other methods.

Rangel et al. (2020) studied the spatial distribution and intensity of tourism in Extremadura, Spain, and its relationship with the geographic, social, and economic characteristics of the region. They calculated the density of tourism establishments and Moran's index to measure intensity and spatial autocorrelation, respectively. They found an association between tourism intensity and accessibility, cultural and heritage presence, and even climate.

Guedes et al. (2015) examined how tourism packages for mainland Portugal are organized by looking at the cultural tourist attractions and the number of overnight stays allocated to each municipality. Their goal is to identify patterns in how different areas are grouped together and the routes tourists typically take. This approach aims to provide an alternative to the polarized spatial layout created by mass tourism in Portugal since 1965, which has been replicated in the Algarve region after the construction of the international airport in Faro.

Based on a typology of tourism and tourist in the Great Lakes Regions in Poland, Derek et al. (2019) study travel patterns through cluster analysis on survey data to understand different patterns and concentration to contribute a better planning and tourism management. Akerma et al. (2021) studies the spatial patterns and factors influencing tourism in the Bahamas through social media data, as well as estimates visits and tourism expenditure for support sustainable planning and management in marine protected areas. Based on spatial planning, i.e., ideal placement of tourist paths and the spatial arrangement of the infrastructure, Dunets et al. (2019) propose a project of health tourism in Russia trying to balance the stakeholder's interest and the nature preservation.

Even we could not identify any study on CIP's spatial distribution of tourism establishments for México, there are some studies about spatial distribution on some other tourism regions. Pick et al. (2005) analyzed the tourist development in México and its spatial patterns through the relationship between tourism and national economy, regional dependence on tourism and spatial concentration of tourist activity. Their analysis shows that tourist activity is concentrated in certain regions, and there is not an excessive economic dependence on tourism in some areas, which may lead to economic and environmental vulnerabilities in case of a decrease in tourist demand.

Ghermandi et al. (2020) studied the spatial distribution of cultural and ecological tourism, highlighting the connection between a place's history, cultural heritage, and natural environment. They distinguished between local, national, and international geolocated photographs to describe spatial patterns of tourism in the Usumacinta floodplain in Southern México. They found that the hot spot of cultural services had a much higher proportion of international visitors.

Understanding the spatial patterns of tourism establishments in CIP's could help promote sustainable development, improve the quality of life for local communities, and identify new business opportunities for managers to pursue.

4 Data and methods

4.1 Spatial areal unit

For this study, five municipalities were selected based on the location of the CIP's (FONATUR 2020a): Los Cabos and Loreto, both located in Baja California Sur; Ixtapa-Zihuatanejo in the Zihuatanejo de Azueta municipality in Guerrero state; Cancún in Benito Juárez in Quintana Roo state; and Bahías de Huatulco in Santa María Huatulco in Oaxaca state. The spatial information of the five municipalities comes from the National Geostatistical Framework published by INEGI (2020). Using these five municipalities as an overlay layer, five-point layers of tourism establishments were generated in QGIS 3.22 using the clip geoprocessing tool. To construct spatial autocorrelation indexes and cluster maps, we used a first-order queen spatial weight matrix and a poligon layer of Áreas Geoestadísticas Básicas (Basic Geostatistical Areas) AGEB published by INEGI (2020). The AGEB's are the basic territorial areas from which the national statistics agency organizes the geographic information of the Mexican national territory. They are smaller than the municipality and can be made up of multiple localities.

An in-depth study of Exploratory Spatial Data Analysis (ESDA) tools, including spatial point patterns, can be reviewed in Bivand (2010). To investigate the spatial patterns and concentration of tourism establishments in the five CIP's, we use: (i) the average nearest neighbor index, (ii) standard deviation ellipse, (iii) spatial kernel density, and (iv) local indicator of spatial autocorrelation.

4.2 Data source

To analyze the spatial distribution of tourism activity in the CIP's, we used information about establishment locations linked to the tourism sector for three years: 2010, 2020, and 2022. According to the World Tourism Organization (WNTWO) and the International Labour Organization (ILO) (UNWTO and ILO, 2014), there are 29 activities at the industry group level (2 digits) in the North American Industry Classification System (NAICS) that pertain to hospitality and tourism, which are called Tourism Characteristic Activities. Information on establishment location was obtained from the National Statistical Directory of Economic Units (DENUE) and provided as point vector layers, published by the National Institute of Statistics and Geography (INEGI) (INEGI 2022).

In the context of the Open Science movement, we share the databases used in this work. All materials used for this project are hosted on the collaborative development platform GitHub in this repository: <https://github.com/jaime-pru/stm>.

It contains a copy of this report, as well as 3 folders: (i) databases, which contains geographical data base in Geopackage format (.gpkg) ordered by CIP, (ii) image_maps with the maps showed here and (iii) bibli, which has the theoretical-methodological documents that served as a basis for this work.

4.3 Methodology

An in-depth study of Exploratory Spatial Data Analysis (ESDA) tools, including spatial point patterns, can be reviewed in Bivand (2010). To investigate the spatial patterns and concentration of tourism establishments in the five CIP's, we use: (i) the average nearest neighbor index, (ii) standard deviation ellipse, (iii) spatial kernel density, and (iv) local indicator of spatial autocorrelation.

4.3.1 Average nearest neighbor index

The average nearest neighbor index (ANNI) is a measure of clustering using point data. ANNI compares the actual distance between the two nearest points (\bar{D}_O) to a theoretical random distance pattern (\bar{D}_E) (ESRI 2023a):

$$ANNI = \frac{\bar{D}_O}{\bar{D}_E}$$

Where actual distance and expected distance are, respectively:

$$\begin{aligned} \bar{D}_O &= \frac{\sum_{i=1}^n d_i}{n} \\ \bar{D}_E &= \frac{0.5}{\sqrt{A}} \end{aligned}$$

Moreover, d_i represents the observed distance between the two nearest points, n is the total number of points, and A corresponds to the rectangular area that covers all the points. An ANNI value less than 1 indicates clustering, while an ANNI greater than 1 reflects dispersion (Evans and Murphy 2021).

4.3.2 Standard deviational ellipse

Standard Deviational Ellipse (SDE) is a measure that shows graphically the dispersion or spread and orientation of a point data set (ESRI 2023b; Yuill 1971), which is useful for observing their spatial distribution. It is an ellipse that surrounds 63% of the point distribution. Here we use the Yuill method with the QGIS plugin developed by Tveite (2016–2018) (for an extensive explanation on how the SDE is constructed, see Wang et al. (2022)).

Based on a vector point layer, the Tveite (2016–2018) plug-in in QGIS generate a new polygon vector layer which depicts the SDE and the attribute table contains standard deviation from major and minor axis of the Ellipse, among other information. We characterize the SDE shape with the ratio between the major standard deviation (SD_x) and the minor standard deviation (SD_y), which we called RMM : the more the RMM is, more evident and greater the orientation is.

4.3.3 Spatial kernel density

Spatial kernel density (SKD) is a visualization of clustering based on the quartic kernel density points. The function of kernel density could be written as (Lu and Cao 2019: 6):

$$f(j) = \frac{1}{h^2} \sum \left[\frac{3}{\pi} \left(1 - \frac{d_{ij}^2}{h^2} \right)^2 \right]$$

We present the results of SKD in a heatmap, a geographic data visualization that shows spatial concentration as more colored areas on a map. We constructed heatmaps using interpolation tools in QGIS with an input point vector layer that resulted in a raster layer with density values. The raster layer is represented with this specific settings: single-band pseudocolor as render type, where the minimum and maximum values are default, and linear interpolation with continuous classification.

4.3.4 Global and local indicators of spatial autocorrelation

Finally, we use Moran global (I) and local indicator of spatial correlation (I_i). Anselin’s (2020b) notation for Moran Index is:

$$I = \frac{\sum_i \sum_j w_{ij} z_i \cdot z_j / S_0}{\sum_i z_i^2 / n}$$

Where w_{ij} are the elements of the weight matrix, $z_i = x_i - \bar{x}$, which represents the variable in mean deviations, and $S_0 = \sum_i \sum_j w_{ij}$, which corresponds to the total sum of elements in the spatial weight matrix. The Moran's I measures global patterns of spatial autocorrelation and has values between -1 and 1 for negative and positive spatial autocorrelation, respectively. In contrast, the local version of Moran's Index in Anselin's notation (Anselin 2020a) is given by:

$$I_i = c \cdot z_i \sum_j w_{ij} z_j$$

In which I_i is the Moran's Local Spatial Association Statistic, z_i and z_j correspond to the value of the standardized variable in each unit of analysis i and j , while w_{ij} is each element of the row-standardized spatial weight matrix, and finally c is a constant given by $\sum_i z_i^2$, the sum of the standardized variable values.

The I_i can be represented on a cluster map with four categories of territorial units: (i) clusters of territorial units with high values of the variable surrounded by neighboring territorial units with similar characteristics (High-High clusters); (ii) clusters of territorial units with low values of the variable surrounded by neighbors with the same characteristic (Low-Low clusters); (iii) clusters of territorial units with low values of the variable surrounded by neighbors with high values (Low-High clusters); and (iv) clusters of territorial units with a high value of the variable surrounded by others with a low value (High-Low clusters).

When referring to "high" or "low" values in this context, it is important to note that these are relative terms, based on the range of values within the data set. The Low-High and High-Low clusters, on the other hand, identify territorial units that are spatial outliers, with either low or high variable values in comparison to their neighboring units.

5 Results and discussion

The total number of tourism establishments by year is presented in Table 1. It shows an important reduction in the number of establishments between 2010 and 2020, ranging from 25% in Ixtapa-Zihuatanejo CIP to 54% in Huatulco CIP. Changes between 2020 and 2022 are less notable, but they still reflect a net reduction in tourist establishments. Comparin-

g these years is important as it reflects the impact of the pandemic, and as can be seen, the recovery is almost complete.

The following data in Table 2 highlights the total count of tourism establishments categorized by CIPs for the year 2022, grouped by activity type. Notably, a robust presence of lodging and dining establishments is evident across all CIPs, underscoring their significance

Table 1 Number of tourism establishments

CIP's	2010	2020	2022
Los Cabos	1,614	835	798
Loreto	220	100	101
Ixtapa-Zihuatanejo	1,454	377	383
Cancún	3,407	1,212	1,192
Bahías de Huatulco	528	290	314
Total	7,223	2,814	2,788

Source: based on National Statistical Directory of Economic Units (DENUE), INEGI (2022)

Table 2 Percentage distribution of establishments in 2022

CIPs	Total	Transport	Associ- ated services	Entertainment	Lodg- ing and Food
Los Cabos	798	19.67%	22.81%	24.56%	32.96%
Loreto	101	15.84%	21.78%	12.87%	49.50%
Ixtapa-Zi- huatanejo	383	7.83%	5.74%	16.19%	70.23%
Cancún	1,192	8.31%	35.23%	26.85%	29.61%
Bahías de Huatulco	314	14.33%	8.92%	11.78%	64.97%
Total	2,788	12.45%	24.18%	22.53%	40.85%

Source: based on National Statistical Directory of Economic Units (DENUE), INEGI (2022)

Table 3 Average Nearest Neighbor

CIP's	2010	2020	2022
Los Cabos	0.08	0.14	0.14
Loreto	0.28	0.19	0.19
Ixtapa-Zihuatanejo	0.15	0.20	0.20
Cancún	0.22	0.24	0.24
Bahías de Huatulco	0.14	0.14	0.14

Source: based on National Statistical Directory of Economic Units (DENUE), INEGI (2022)

in the tourism landscape. Conversely, the category with the lowest representation is transportation services.

Table 3 shows ANNI values for each of the five CIP's and for each year. ANNI values for all CIP's were less than one, indicating a very stable concentration point pattern in the spatial distribution of tourism establishments. There were no changes identified between 2020 and 2022, but minor changes were observed from 2010 to 2020 with a marginal increase in ANNI for Loreto and Huatulco, which means less concentration.

The remaining results are displayed in separate figures for each CIP's. Each figure can be interpreted as a 6×6 matrix. The first row of the matrix shows the CIP's geographic location, SDE with a ratio between standard deviations (RMM), and the legend map. SKD is shown in the second row for each year, and the Cluster map is shown in the third row, accompanied by Moran's I and a count of the AGEb number in the High-High category.

5.1 Los Cabos

Located in the northwest of México, in the state of Baja California Sur (Fig. 1), Los Cabos CIP started operations in 1976. It is comprised of two settlements: San José del Cabo and Cabo San Lucas (FONATUR 2020b). Out of almost 3 million available rooms in January 2023, Los Cabos accounts for 20% (SECTUR, 2023), making it the second most important CIP. The SDE for the past three years shows a large X-axis orientation from the southwest (Cabo San Lucas) to the northeast (San José del Cabo). Among them, Cabo San Lucas is the most important and the SDE covers this area the most, particularly around the principal port. The RMM is above 3 but gradually decreasing, indicating a beginning process of a more homogeneous shape, although the dispersion and orientation do not change.

The SKD or heatmaps for Los Cabos exhibit two areas with spatial concentration of tourism establishments, but the most significant one is located in Cabo San Lucas. Furthermore,

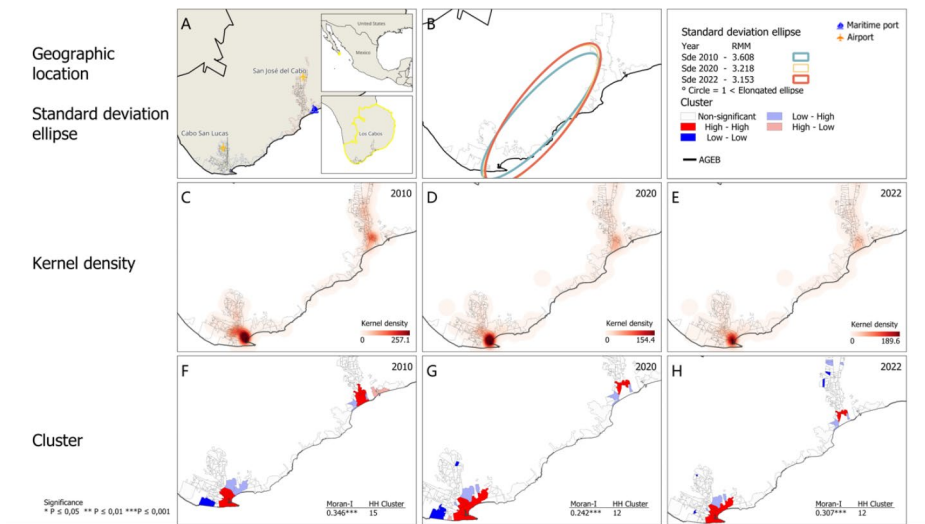


Fig. 1 Los Cabos CIP. Source: based on National Statistical Directory of Economic Units (DENU), INEGI (2022)

the high-density area gradually decreased during this period, always around the main port, which was accompanied by a reduction in the number of establishments from 2010 to 2020 and a slight increase up to 2022.

The cluster maps include Moran's I index and the number of AGEB's included in the High-High group. In these three years, we found evidence of moderate and significant spatial autocorrelation in tourism establishments per AGEB. The reduction of total establishments from 2010 to 2020 affected the magnitude of spatial autocorrelation and the number of spatial units in the HH cluster, but the increased concentration around the main port had a positive impact on spatial autocorrelation in 2022.

5.2 Loreto

Located in the same state as Los Cabos, Loreto CIP has not had the same level of success (Fig. 2). The master plan for Loreto CIP was designed around the same time as Cancún's, in the late 1970s, but it did not begin operations until the 1990s (FONATUR 2020c; Muñoz 2000). Loreto CIP includes three settlements: Loreto, Nopoló, and Puerto Escondido. However, the impact of this CIP has fallen far short of its original expectations, as the number of visitors is considerably less than what was projected. The reasons for this lack of success are associated with a connectivity problems and low offer of services (Inda and Gómez 2015).

The tourism establishments in Loreto CIP are spread out from the north in Loreto to the south in Puerto Escondido, but the majority of establishments are located in Loreto. This is the reason for the extended shape of the SDE for the three years. Moreover, the extension to the south increased from 2010 to 2020 and 2022, changing the SDE shape but contributing to a shorter y-axis which means less dispersion. The changes can be explained by a rise in tourism establishments in Nopoló and the southern area of Loreto municipality. Neverthe-

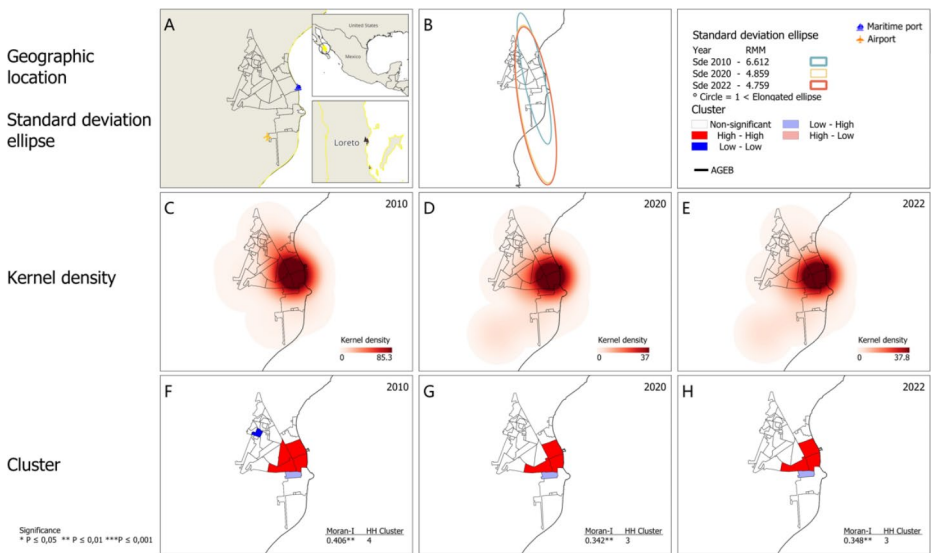


Fig. 2 Loreto CIP. Source: based on National Statistical Directory of Economic Units (DENEU), INEGI (2022)

less, the major and persistent concentration is located in Loreto, as shown by SKD, despite a total reduction in establishments from more than two hundred to just one hundred. Significant spatial autocorrelation was identified, but its magnitude was between 0.342 and 0.406, and only three or four AGEB’s were in the HH cluster.

5.3 Ixtapa-Zihuatanejo

This was the second CIP constructed by FONATUR in 1974 (FONATUR 2020d). Tourism establishments are located in five settlements, from north to south: Pantla, San José Ixtapa, Ixtapa-Zihuatanejo (San José), Zihuatanejo, and Coayul (Fig. 3). Nevertheless, the most important concentration is in front of Zihuatanejo Bay. From 2010 to 2020, more than one thousand tourism establishments were closed, representing almost 75% reduction. The SDE for the three years has a large x-axis oriented from Ixtapa-Zihuatanejo in the north-west to Zihuatanejo, where the majority of the ellipse covers. The distance of the y-axis is reduced from 2010 to 2020 and 2022, as multiple tourism establishments were closed in the far northern area of Zihuatanejo, resulting in a smaller spatial range or less dispersion reflected by the *RMM*. The SKD is very stable since the major concentration of tourism establishments appears almost constant in front of Zihuatanejo Bay, with a slight increase in Ixtapa-Zihuatanejo (San José). Spatial autocorrelation is present but relatively weak, and decreasing, as well as the number of AGEB’s in the HH cluster. However, a new HH cluster appears near San José, which could reflect new business opportunities in this area.

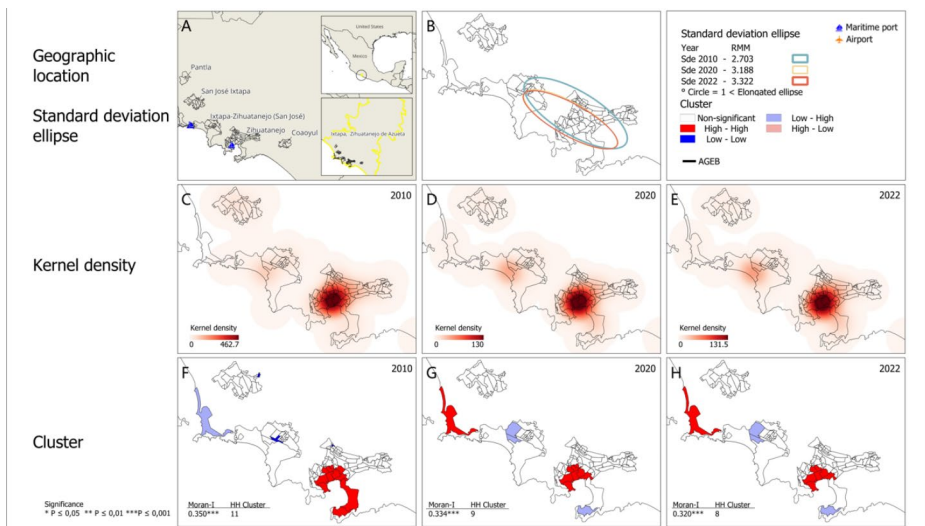


Fig. 3 Ixtapa-Zihuatanejo CIP. Source: based on National Statistical Directory of Economic Units (DENUE), INEGI (2022)

5.4 Cancún

Cancún CIP is the best-known Mexican tourist destination in the World (FONATUR 2020a) and the most successful CIP of the Mexican government: it has 37.3% of the available room (January 2018) and 28.6% of the arrivals of non-resident tourists (January 2023). Cancún, located at municipality called Benito Juárez, has experimented a tremendous urbanization growth and it could be representative for the CIP's contradictions: fast economic growth, but with environmental and social problems (Fig. 4).

Tourism establishments seem to be mainly distributed in front of Cancún Port, which considerably affects the SDE shape, resulting in x and y axes with similar lengths. The reduction of tourism establishments in Cancún between 2010 and 2020 was the second most important among CIP. The reduction of the number of tourism establishments was considerable in the north and west areas of Cancún, which displaced and changed the SDE shape to the southeast. The transition to a more homogeneous shape in the studied period, as reflected by *RMM*, is explained by the reduction of the establishment number.

These displacements can be seen in the SKD maps with a reduction in the area of the major density, formerly located along López Portillo Avenue in 2010, and then with an increase in the eastern area known as Zona Hotelera. Cancún has the highest significant spatial autocorrelation among all CIP's, with values exceeding 0.55. However, the magnitude is gradually decreasing, as well as the number of AGEB's in the HH cluster. Besides, the cluster map shows relevance taken in the eastern area in Zona Hotelera.

5.5 Bahías de Huatulco

The Huatulco CIP, located in the state of Oaxaca, is comprised of two settlements, Santa Cruz Huatulco and La Crucecita, with the latter being the most important (Fig. 5). Like all CIP's, Huatulco experienced a reduction in the number of tourism establishments, but it was

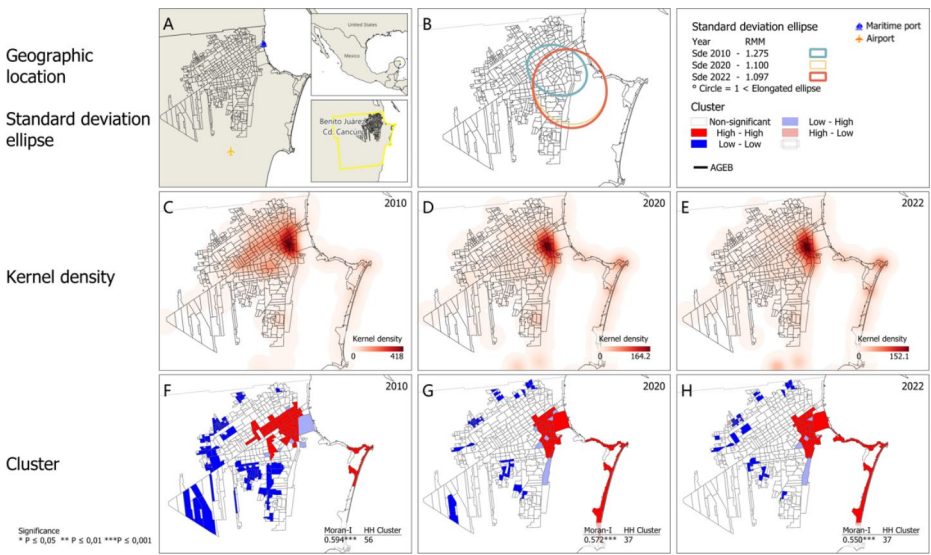


Fig. 4 Cancún CIP. Source: based on National Statistical Directory of Economic Units (DENEU), INEGI (2022)

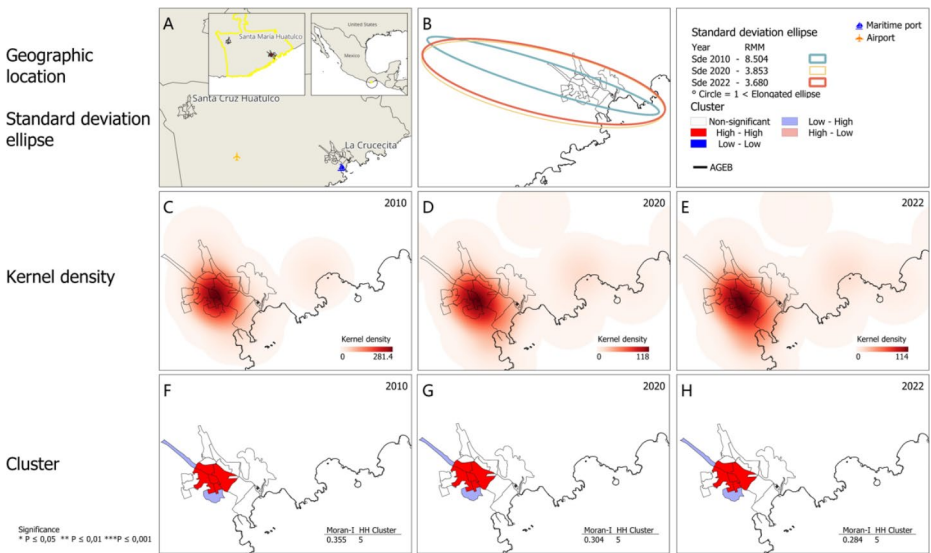


Fig. 5 Bahías de Huatulco CIP. Source: based on National Statistical Directory of Economic Units (DENEU), INEGI (2022)

less than 45%. The SDE has a long x-axis which reflects the relative location between the two towns, with Santa Cruz in the northwest and La Crucecita in the southeast. This orientation has remained unchanged from 2010 to 2022. La Crucecita almost entirely covers the SDE, indicating that it concentrates the majority of tourism establishments. The y-axis has increased in length from 2010 to 2020 and 2022, which indicates a rise in spatial dispersion of tourism establishments, primarily observed in the La Crucecita area.

The major density area around La Crucecita remained relatively constant between 2010 and 2020 but showed an increase towards the coastal area in 2022. Additionally, there was a marginal increase in the area density to the east, specifically Tangolunda Bay. The spatial autocorrelation of tourism establishments is the lowest in the Huatulco CIP and decreasing as well, although the number of HH AGEB remains constant.

6 Conclusions: the five CIP's in perspective

As far as we know, this is the first study to analyze the five original projected CIP's simultaneously from a spatial perspective, with a focus on the spatial distribution of tourism establishments. This study represents only the first step in understanding how spatial patterns appear in different tourist destinations promoted by the central Mexican government. Through the use of various spatial analytical tools, we were able to identify changes in orientation and dispersion of tourism establishments between 2010 and 2022, as well as spatial concentration.

Four CIP's didn't show any significant changes in orientation, while Cancún change orientation associated to an increase in formerly low-density areas. Changes in dispersion were identified through the changes in the length of the y-axis in SDE. Huatulco, Loreto, Cancún, and Los Cabos showed increased dispersion, while Ixtapa showed a decrease. We emphasize the relative homogeneity in orientation and stability in centripetal forces of economic tourism activities. However, changes in orientation in Cancún require further study as they may be associated with modifications in the location of centripetal forces of economic tourism activities in this area. The increase in dispersion is associated with the emergence of establishments relatively far from the main area of density, particularly true for Loreto and Huatulco.

Reduction on tourism establishments number was a notable characteristic. All CIP's showed an important reduction on number of tourism establishments from 2010 to 2020. These reduction were from minus 45% in Huatulco to minus 74% in Ixtapa. In all CIP's, this reduction was explained by small and medium establishments (SMEs) with less than 30 employees. This fact shows the fragility of this kind of firms and necessity to a in-deep study of them, since SMEs explain an important amount of employment in México, particularly in service sector.

In this study, spatial patterns of tourism establishments were analyzed using three different tools: ANNI to measure concentration above all area, SKD to show high densities in defined areas by radio lengths, and cluster maps to show concentration measured as local interactions and variable levels simultaneously.

Through ANNI, it was identified that in all cases and years, there is a spatial concentration of points throughout the studied area. Changes were barely visible and actually marginal. While Los Cabos, Ixtapa, and Cancun showed less concentration throughout the area, Loreto and Huatulco exhibited more concentration.

Regarding the SKD, the reduction in the number of tourism establishments in each of the CIP's affected areas with higher density differently. While Los Cabos, Loreto, and Cancun showed a decrease in the area with higher density, Ixtapa and Huatulco did not show visible modifications in the size of the areas with higher density. However, in all cases, the absolute densities decreased, meaning the number of establishments per unit area was reduced.

The cluster maps revealed that positive spatial autocorrelation was identified in all cases, indicating that there are AGEB's with a high number of establishments surrounded by others with similar characteristics. The concentration, in this case, changes direction because proximity

is based on adjacency rather than distance, although the results of identifying high-high clusters coincide with previous instruments, particularly the SKD.

The results of this exploratory research lead to the proposal of a new series of questions. The answers to these questions may provide elements to guide the decisions of those responsible for promoting and developing CIP's, as well as entrepreneurs, administrators, and associations regarding business opportunities based on knowledge of the spatial distribution of economic activity in CIP's. Among them, we can enumerate: Were the companies located in the areas of highest density the same in 2022 as in 2010? If so, what types of establishments were they in terms of size and tourist activity? What is the cause of the drastic decrease in the number of establishments between 2010 and 2020, and why did it mainly affect small and medium-sized enterprises? What is the relationship between the disappearance of companies and their distance from the most important concentration? The answers to these questions require further research that we have only just begun.

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